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19 MAR 1971

Mr. Howard E. Sollenberger
Acting Director, Foreign Service Institute
Department of State
Washington, D. C.

Dear Mr. Sollenberger:

The representative of the Central Intelligence Agency proposes the following as a point of departure for new discussions of the charter and curriculum of the National Interdepartmental Seminar, with the understanding that the final CIA position will require some coordination within the Agency.

The CIA would like to see the NIS as its main objective place emphasis on the major foreign policy problems of the United States. The focus would be on the political, social, and philosophical implications of the direction of change in the role of the United States in world affairs, on the dilemmas that the United States faces both at home and abroad, and on the search for meaningful response to problems.

The major segments of the Seminar would stress the following:

1. The New Era in World Power Relations

Constraints and limitations on United States power; meaning for the United States of new or changing relationships between domestic and foreign policy.

2. United States Foreign Policy

Its definition, development, and application by the Nixon Doctrine; comparative survey of factors bearing on the formulation and execution of foreign policy; an

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examination of national security, the Government, and the economy with respect to the foreign interests of the United States -- past, present, and prospective.

3. Impact on Foreign Policy of Forces of Change in the United States

National priorities as viewed from the White House; political, social, economic, and scientific-technological change; impact of the United States on the outside world as the principal disseminator of the scientific-technological revolution.

4. The Foreign Affairs Agencies

Trends and changes in their classical roles and methods of operating; coordination and integration of their efforts and the authorities under which they operate.

The CIA is, of course, aware that the Seminar is already covering many of these subjects and wishes to commend Mr. Haugerud and his faculty for their efforts to stay abreast and to lead in adapting to the changing needs. The Agency would like to see this emphasis in direction continued and strengthened as outlined. The Agency would further like to see built into the Seminar a capacity for still greater flexibility and adaptability so that short seminars on a wide range of substantive issues could be given by the NIS.

The Agency would like for the present to continue emphasis on the underdeveloped world, but with a view eventually to broadening coverage to include all major areas of the world. While the NIS must continue to prepare participants to work effectively overseas, the Agency also feels that it is important to structure the seminar content in such a way as to make it valuable to people serving in Washington. The Agency further recognizes that it is extremely important for senior officers to learn as much as possible of attitudes and points of view of other parts of the Government and for this reason would like to suggest that consideration be given to broadening participation in the NIS by additional governmental agencies.

HTC
HUGH T. CUNNINGHAM
Director of Training



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